

## Governing Body Meeting

<b>Date of meeting</b>	24 July 2019
<b>Title of paper</b>	Better Care Fund Planning 2019/20
<b>Presented by</b>	Mrs Jayne Mellor, Director of Transformation and Delivery
<b>Author</b>	Mrs Jayne Mellor, Director of Transformation and Delivery
<b>Clinical lead</b>	N/A
<b>Confidential</b>	No

### **Purpose of the paper**

To appraise Governing Body of BCF/iBCF plans for 2019/20

### **Executive summary**

The BCF Policy Framework for 2019/20 was published in April 2019 the planning guidance and confirmation of the level of CCG contributions to the fund have not yet been published, resulting in a delay in producing plans and determining financial schedules.

Fortunately, 2019/20 was set as a period of little change and partners have been able to plan locally on that basis. Those local BCF plans are currently being drawn together to enable the BCF partnership to meet its responsibility to produce a single plan that will be approved by the Lancashire Health and Wellbeing Board prior to submission to the Department of Health.

A change for the 2019/20 BCF plan is the inclusion of the use of the Winter Pressures Grant. The grant, paid to LCC, “may be used only for the purposes of supporting the local health and care system to manage demand pressures on the NHS with particular reference to seasonal winter pressures”. The plan for the spend against the £5.5m Lancashire allocation is under development.

A significant investment of BCF monies is in Intermediate Care Services. Recognising that there is potential for this to be better used especially in shifting away from supporting to hospital discharge to avoiding admission the BCF partnership commissioned a review of such services across Lancashire. The review will conclude with a final report in July 2019. Its recommendations are expected to guide how local authorities and CCGs will work together and provide the recommendations for testing out integration at an ICP level.

The Better Care Fund steering group has led a senior leader workshop and a number of development sessions to advance integration of health and social care, building upon a growing willingness across organisations, including from elected members, to test out integration for real.

This has led to the design of a model to deliver integration. The model emphasises

the role of ICP level activity especially in planning and delivering against the BCF and Intermediate Care Strategy.

It has three elements:

1. Developing Integrated Working as a whole.
2. Managing the oversight of the Better Care Fund in Lancashire.
3. Delivering the Intermediate Care Strategy (as a consequence of the completion of the Intermediate Care review in Lancashire.)

Reshaping of current BCF governance arrangements will see the proposed creation of an Advancing Integration Board. A workshop, to take place in July, will see each ICP set out its' own roadmap to integration with a view to creating a whole Lancashire critical path for integration. A further required product will be agreement on two or more ICP level test beds for integration around Intermediate Care services guided by the review and Intermediate Care Strategy.

### Recommendations

The Governing Body are asked to note the content of this report.

### Links to CCG Strategic Objectives

SO1	Improve quality through more effective, safer services, which deliver a better patient experience	<input checked="" type="checkbox"/>
SO2	Commission care so that it is integrated and ensures an appropriate balance between in-hospital and out-of-hospital provision	<input checked="" type="checkbox"/>
SO3	Be an integral part of a financially sustainable health economy	<input checked="" type="checkbox"/>
SO4	Ensure patients are at the centre of the planning and management of their own care, and that their voices are heard	<input checked="" type="checkbox"/>
SO5	Be a well-run clinical commissioning group and the system leader	<input checked="" type="checkbox"/>

### Governance and reporting

(list committees, groups or other bodies that have discussed this paper)

Meeting	Date	Outcome

### Were any conflicts of interest identified at previous meetings

(mark X in the correct box below)

Yes	No

### If conflicts of interest were identified what were these:

N/A

<b>Implications</b>			
Quality/patient experience implications?	<b>Yes</b> <input type="checkbox"/>	<b>No</b> <input type="checkbox"/>	<b>N/A</b> <input checked="" type="checkbox"/>
(Potential) conflicts of interest?	<b>Yes</b> <input type="checkbox"/>	<b>No</b> <input type="checkbox"/>	<b>N/A</b> <input checked="" type="checkbox"/>
Equality Impact Assessment?	<b>Yes</b> <input type="checkbox"/>	<b>No</b> <input type="checkbox"/>	<b>N/A</b> <input checked="" type="checkbox"/>
Privacy Impact Assessment?	<b>Yes</b> <input type="checkbox"/>	<b>No</b> <input checked="" type="checkbox"/>	<b>N/A</b> <input checked="" type="checkbox"/>
Are there any associated risks?	<b>Yes</b> <input type="checkbox"/>	<b>No</b> <input type="checkbox"/>	<b>N/A</b> <input checked="" type="checkbox"/>
Are the risks on the CCG's risk register?	<b>Yes</b> <input type="checkbox"/>	<b>No</b> <input type="checkbox"/>	<b>N/A</b> <input checked="" type="checkbox"/>
If yes, please include risk description and reference number			

<b>Assurance</b>

## **Better Care Fund Planning 2019/20**

While the BCF Policy Framework for 2019/20 was published in April 2019 the planning guidance and confirmation of the level of CCG contributions to the fund have not yet been published. This has resulted in a delay in producing definitive plans, a lack of financial schedules and an inability to finalise and signed off a Section 75 agreement that is required for the pooled fund arrangement.

Fortunately, 2019/20 was set as a period of little change and partners have been able to plan locally on that basis. Those local BCF plans are currently being drawn together to enable the BCF partnership to meet its responsibility to produce a single plan that will be approved by the Lancashire Health and Wellbeing Board prior to submission to the Department of Health.

A change for the 2019/20 BCF plan is the inclusion, in the BCF, of the plan for the use of the Winter Pressures Grant. The grant, paid to LCC, “may be used only for the purposes of supporting the local health and care system to manage demand pressures on the NHS with particular reference to seasonal winter pressures”. The plan for the spend against the £5.5m Lancashire allocation is under development.

### **Lancashire Intermediate Care Review**

A significant investment of BCF monies is in Intermediate Care Services. Recognising that there is potential for this to be better used especially in shifting away from supporting to hospital discharge to avoiding admission the BCF partnership commissioned a review of such services across Lancashire. This work undertaken by Carnall Farrar consultants began in late 2018. Its completion has been delayed slightly as partners in Blackburn with Darwen, Blackpool and South Cumbria have commissioned additional work as part of the whole. This will provide a more complete and forward looking view especially across ICP areas i.e. Pennine Lancashire, Fylde Coast and Morecambe Bay and Central Lancashire

The review will conclude with a final report in July 2019. Its recommendations are expected to guide how local authorities and CCGs will work together and provide the recommendations for testing out integration at an ICP level.

### **Advancing Integration**

The Better Care Fund steering group has led a senior leader workshop and a number of development sessions to advance integration of health and social care, building upon a growing willingness across organisations, including from elected members, to test out integration.

This has led to the design of a model to deliver integration. The model emphasises the role of ICP level activity especially in planning and delivering against the BCF and Intermediate Care Strategy.

It has three elements:

1. Developing Integrated Working as a whole.
2. Managing the oversight of the Better Care Fund in Lancashire.
3. Delivering the Intermediate Care Strategy (as a consequence of the completion of the Intermediate Care review in Lancashire.)

Reshaping of current BCF governance arrangements will see the proposed creation of an *Advancing Integration Board*. A workshop, that took place in July, commenced the work to share how each ICP set out its' own roadmap to integration with a view to creating a whole Lancashire critical path for integration. A further required product will be agreement on two or more ICP level test beds for integration around Intermediate Care services guided by the review and Intermediate Care Strategy.

The Lancashire and South Cumbria ICS has confirmed in its JCCG work plan a commitment to supporting this work so opening the way to including all ICP partners.